SCHOOL for ADVANCED RESEARCH

Finance Committee August 4, 2017, 11:15am Dobkin Boardroom

Agenda

- I. Welcome and Quorum Call-Doug Nelson, Chair
- II. Approval of June 29, 2017 Finance Committee minutes (attached)
- III. Review SAR economic model REDW
- IV. Review updated draft FY18 budget
- V. Review preliminary financial statements
- VI. Plan for next Finance Committee meeting
- VII. Adjournment

SCHOOL for ADVANCED RESEARCH

Finance Committee Thursday, June 29, 2017 at 2:00pm Minutes

Members In Attendance Members Not in Attendance

Doug Nelson, Chair Nancy Bern Elizabeth Roghair Tim Evans Lynne Withey Don Lamm

Guests Staff Present

Paul Madrid, Senior Investment Michael Brown Manager, REDW Stanley Financial Sharon Tison Advisors, LLC Laura Sullivan

Carol Sandoval

I. Welcome and Quorum Call- Doug Nelson, Chair

Doug Nelson welcomed the committee and stated the purpose of this meeting was to review the SAR economic model for REDW and to and approve the FY2018 budget for presentation to the Board of Directors for final approval.

II. Approval of May 23, 2017 Finance Committee minutes (attached)

Doug Nelson asked for a motion to approve the minutes. The motion was made by Michael Brown, seconded by Elizabeth Roghair and passed.

III. Review SAR economic model - REDW

The Committee reviewed the economic model of the financial future of SAR, created by REDW. The Committee decided the presentation to the Board in August will consist of five prints of the slides created for the Finance Committee. The slides will be distributed to the board on the day of the meeting, to avoid confusion or discussion outside the meetings. This model will segue to the afternoon discussion led by Michael Brown about the public programming future of SAR.

This model is specific, data driven, and creates a blueprint for a baseline financial path for SAR, by addressing three specific questions:

Where are we headed regarding SAR's current financial operations?

What are the parameters?

What is the strategic plan to meet those goals?

This exercise may include program reviews to generate more revenue, and prove that while cost reduction may be part of the solution, it is not THE solution. This will give the senior staff the opportunity to address the board's request of where SAR is headed. This financial model will set the stage for the next phase to figure out those solutions.

Mr. Madrid, from REDW, reviewed the scenarios that review financial projections through 2042. This is based on growth rates on expenses of 3% assuming an inflation rate of 3%, portfolio growth of 7.5 % and a Monte Carlo Simulation to see how that plays out. Rather than assuming a percentage draw from endowment, the model assumes that we take from the endowment what we need to cover our expenses.

Scenario 1 = No changes. In a 25 year span, endowment is significantly reduced on spending at this rate historically.

Scenario 2 = A \$2M sale of a portion of the property adjacent to SAR's main campus with proceeds going into the endowment. In present value dollars, and creates an approximated \$4.2 million difference at the end of 25 years.

Scenario 3 = Sale of property adjacent to SAR's main campus as above, plus new annual revenue projected at \$375,000. Adjusted for inflation, this keeps the endowment at its present value.

Scenario 4 = No sale of the property, and SAR raises only what is needed to keep the doors open. This simulation would require new revenue of \$440,000 per year.

The Monte Carlo Simulation with different rates of return over 25 years indicates a success or failure at 25 years = 53%. The 53% is reasonable. It does not anticipate windfalls like large bequests or trusts we have not booked. This will be an ongoing model for strategic planning by providing a base line that assumes no significant changes in expenses.

Sharon then presented a spreadsheet on SAR's current Income –vs- Spending, by program or department, and showing each department's draw on unrestricted funds. This exercise was designed to show the Board which programs have restricted funding. SAR Press expenses were cut significantly in FY 16 when the fulfillment and copublishing agreement with UNM Press was established. The current exercise shows this is not that is not an option for significantly reducing expenses for IARC, Scholar Programs, or Development.

The Committee asked Sharon to flesh out the spreadsheet to indicate the actual costs of Guest Services as a sub-set of Scholar Programs, and to separate the President's salary and expenses as well as the costs of the Physical Plant.

IV. Plan for Fiscal June 2018 budget process

Doug began the FY18 budget discussion by saying that since the costs have been examined so thoroughly, and the year ahead fund raising process is complete going into the budgeting process, there is not much to the evaluation and approval process.

Sharon presented the initial proposed budget and informed the Committee the amount needed to be taken from cash reserves was lower than anticipated at the last Finance Committee meeting due to fundraising in May and June. As of this date the draw from cash reserves will be \$100,000, but will likely decrease once the books are closed for the fiscal year. The total draw from the Endowment is 4.9%. In addition to the \$100,000 draw from cash reserves above, SAR will need to draw \$41,000 to make up for the reduced endowment draw. Elizabeth reminded the Committee that the Board has approved a 5-year lookback. Sharon said she will review the budget based on the 5-years prior to the August meetings.

The budget includes a cost of living adjustment for all staff except the President and Vice President for Finance and Administration, in the amount of \$36,000. The total budget represents an increase of \$22,022 from FY 17, for a total of \$3,028,737for FY18.

The Committee approved the proposed budget to be presented to the Board at the August meetings. The budget will be presented as a 2-page summary and will replace the FY 17 budget figures with FY 17 actual amounts. The Committee thanked Sharon for her work.

In other discussions, Laura Sullivan told the Committee the Paloheimo Foundation may provide additional funding to SAR during FY 18 to support the hiring of a PR and Marketing Consultant. Sharon said this will be included as a budget adjustment when the grant is approved. Laura was directed to include this information in her report to the Development Committee.

Sharon told the Committee she is currently required to capitalize purchases at \$1,000 and above. In practice all computers have been capitalized even if their cost was less than \$1,000. She is asking the Committee permission to raise that amount. Following a brief discussion, the Committee raised the amount to \$2,500.

Sharon also informed the Committee there is "Work in Process" line item on the balance sheet from the IARC expansion planning in 2008, in the amount of \$40,000. This amount needs to be written off to due to its age and minimal value to the new IARC planning process. The Committee agreed and approved her request.

V. New Business:

Doug reminded the Committee that Elizabeth Roghair is reviewing on board policies. There are a few items that may be brought up for discussion at the August meetings such as management's authority to incur unfunded expenditures and the maximum amount allowed for deficit spending. There is also a policy for spending levels that require bids.

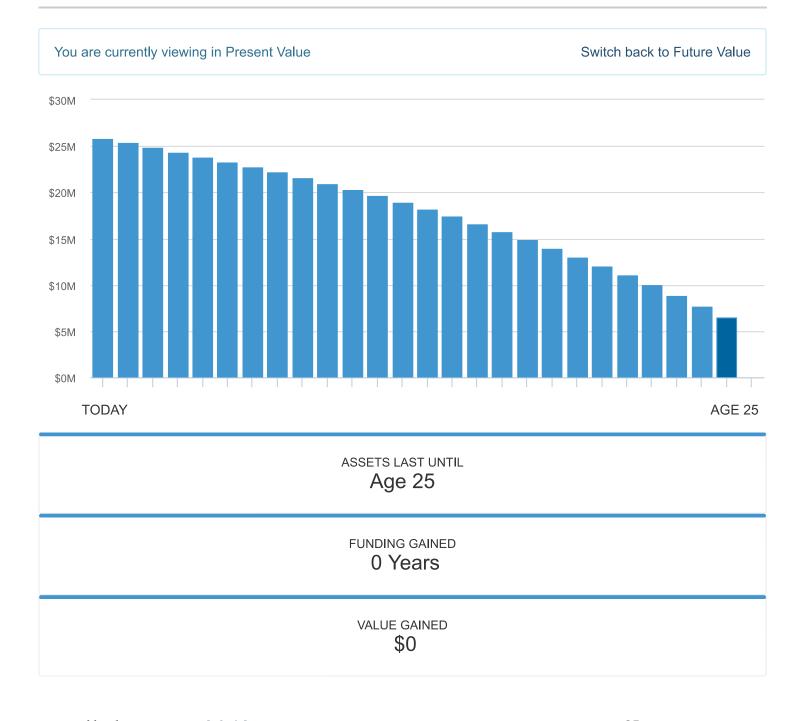
He also wants to have the Board discuss policy 5.2.37 regarding the fact that the IARC Collection Policy requires that acquisitions are approved by the Board. Doug wants to review this and consider creating a less cumbersome process for the IARC staff and AAA Committee to purchase or accept bequests and new acquisitions to the IARC collection.

VI. Plan for next Finance Committee meeting: August 4, 2017

Doug Nelson announced that the next Finance Committee meeting will be Friday August 4th at 11:15.

VII. Adjournment

With no further business, the meeting was adjourned at 3:38 PM.



Details by Year: 2042

	Portfolio Assets	Net Worth
BEFORE	\$6,451,148	\$6,451,148
AFTER	\$6,451,148	\$6,451,148
NET	\$0 page 6 of	\$0

You are currently viewing in Present Value Switch back to Future Value \$30M \$25M \$20M \$15M \$10M \$5M \$0M **TODAY** AGE 25 ASSETS LAST UNTIL Age 25 FUNDING GAINED 0 Years **VALUE GAINED** \$4,222,706

Details by Year: 2042

	Portfolio Assets	Net Worth
BEFORE	\$6,451,148	\$6,451,148
AFTER	\$10,673,854	\$10,673,854
NET	\$4,222,706	\$4,222,706

You are currently viewing in Present Value Switch back to Future Value \$30M \$20M \$10M \$0M **TODAY** AGE 25 ASSETS LAST UNTIL Age 25 FUNDING GAINED 0 Years **VALUE GAINED** \$20,323,448

Details by Year: 2042

	Portfolio Assets	Net Worth
BEFORE	\$6,451,148	\$6,451,148
AFTER	\$26,774,596	\$26,774,596
NET	\$20,323,448	\$20,323,448

Monte Carlo Summary

2mm Property Sale 2021 + Required New Revenue Prepared for School for Advanced Research Endowment

This *Monte Carlo Analysis* runs multiple simulations of your financial plan against future market conditions. The result of introducing random investment volatility to the analysis produces a range of values that demonstrates how changing investment markets may impact your future plans.

The table below shows an upside case, the median case, and a downside case from the 1000 trials.

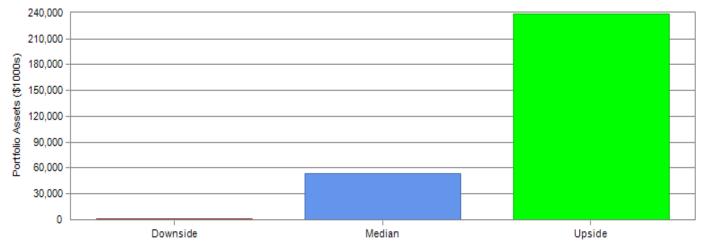
Case	Percentile	Total Portfolio Assets
Upside (Outperform)	97.5	\$239,235,211
Median (Moderate)	50.0	\$54,035,272
Downside (Underperform)	2.5	\$913,220

This Monte Carlo simulation is successful in **52**% of the trials resulting in at least **\$52,344,448** of desired remaining assets.

SUMMARY
Upside Case \$239,235,211
Median Case \$54,035,272
Downside Case \$913,220
Desired Remaining Assets \$52,344,448
Probability of Success 52%

Portfolio Asset Comparison

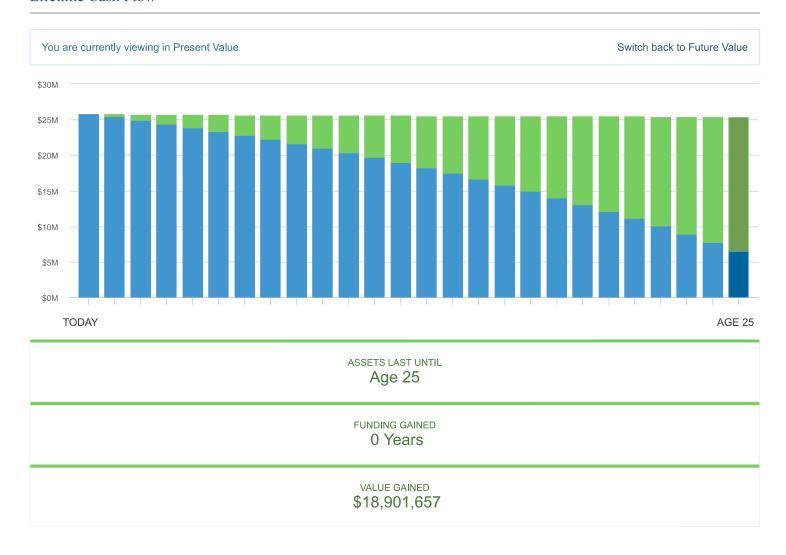
The chart below illustrates an upside case (97.5 percentile), the median case (50 percentile), and a downside case (2.5 percentile) from the 1000 trials.



This Monte Carlo analysis illustrates the potential results of your financial plan using up to 1000 randomly generated market returns and volatility called trial runs. In each trial run, the mean and standard deviation of a selected benchmark index for each account or portfolio is used for a randomly chosen year. This hypothetical investment performance is combined with the detailed cash flow and tax calculations for your plan. The trial runs produce a range of potential results and are one way of illustrating and evaluating the statistical probability of your planning strategies.

IMPORTANT: The projections or other information generated by this Monte Carlo simulation regarding the likelihood of various investment outcomes are hypothetical in nature, do not reflect actual investment results and are not guarantees of future results. Results may vary with each use and over time. Calculations are based upon market index and growth rate assumptions in your financial plan. Other investments not considered might have characteristics similar or superior to those analyzed in this report. Refer to the Assumptions Summary and Monte Carlo Assumptions reports for additional assumption details.

This analysis must be reviewed in conjunction with the limitations and conditions disclosed in the Disclaimer page. Projections are based on assumptions provided by the advisor/representative, and are not guaranteed. Actual results will vary, perhaps to a significant degree. The projected reports are hypothetical in nature and for illustrative purposes only. Return assumptions do not reflect the deduction of any commissions. They will reflect any fees or product charges when entered by the advisor/ representative. Deduction of such charges would result in a lower rate of return. Consult your legal and/or tax advisor before implementing any tax or legal strategies.



Details by Year: 2042

	Portfolio Assets	Net Worth
BEFORE	\$6,451,148	\$6,451,148
AFTER	\$25,352,805	\$25,352,805
NET	\$18,901,657	\$18,901,657

	FY18 PROPOSED budget	FY17 budget	FY18-FY17
Sources of Funding			
Endowment draw @ 4.9%	1,126,776	1,167,354	(40,578)
Unrestricted funds raised/pledged in previous years			
Board giving	365,696	324,262	41,434
Public Support	174,254	170,616	3,638
Contributions for specific program operations	14,319	4,450	9,869
Memberships and Lecture Sponsors and Tickets	153,437	115,083	38,354
President's Circle net of costs	122,137	55,880	66,257
	829,843	670,291	159,552
Donor Restricted			
Anne Ray Charitible Trust (exclusive of mortgage			
payment)			
ARCT Intern grant for program expenses	127,434	115,694	11,740
ARCT Intern grant for salaries, rent and overhead	111,661	111,578	83
ARCT Conservation grant for program expenses	158,935	88,285	70,650
ARCT Conservation grant for salaries and overhead	81,065	73,632	7,433
ARCT Campus Safety grant for program	17,500		17,500
ARCT Campus Safety grant for salaries and indirect	9,500		9,500
ARCT CEO directed fund	74,144		74,144
ARCT Howell grant for property tax		15,729	(15,729)
ARCT Howell grant for salaries and overhead		6,276	(6,276)
ARCT grant for Capacity expenses		39,756	(39,756)
ARCT grant for Capacity salaries		14,750	(14,750)
Mellon Fndt for program directs	99,690	60,970	38,720
NSF for Team Seminars program	44,105	44,669	(564)
Paloheimo Foundation for Annual Report	35,600	35,000	600
M Mill for Advance Seminar	30,000	36,000	(6,000)
Mellon for salaries and rent	24,460	15,277	9,183

page 11 of 35 Page 1 of 4

F	Y18 PROPOSED budget	FY17 budget	FY18-FY17
Camp for Presidental Lecture	15,000		15,000
Lannan Literary Arts	14,080	15,000	(920)
Frost Foundation	10,200		10,200
Dubin for Artist fellowship	6,250	6,250	-
Frost Fndt for E Poon salary	4,800		4,800
Library Book Purchase Fund	2,500	2,500	-
NSF for Team Seminars overhead	1,362		1,362
Bunting Summer Salon series	1,200		1,200
Campbell Fellowship for program		75,000	(75,000)
Paloheimo Web Project		50,423	(50,423)
Cordell Prize		13,815	(13,815)
JI Staley reserves		10,000	(10,000)
Summer Scholar funds for programs		5,040	(5,040)
Summer Scholar funds for rent		2,700	(2,700)
	869,486	838,344	31,142
Sales and Fees			-
Gross Margin on Book Sales and Royalties	45,397	26,000	19,397
Class Fees	10,120		10,120
Rent Income	34,259	2,164	32,095
Field Trip income, net of costs	(2,283)	7,440	(9,723)
IARC and Campus Tours and Sales, net of costs	18,746	12,150	6,596
	106,239	47,754	58,485
Prior year Surplus (estimate)	95,000	84,672	10,328
Draw from Reserves due to lower 3 year endow average	41,000		41,000
Draw from reserves due to fundraising shortfall	55,000		55,000
Draw from Reserves to reduce endowment draw %		125,000	(125,000)
Draw from Reserves for new Development position		73,300	(73,300)
Total Funding	3,123,343	3	3,006,715 116,628

Program Salaries Program Progra		FY18 PROP	18 PROPOSED budget		FY17 budget	FY18-FY17		
Program Salaries Program Salaries Program Salaries Salaries Program Salaries Program Salaries Program Salaries Program Salaries Program Salaries (149) (
Resident Scholar 132,930 85,049 132,410 85,198 520 (149) Advanced Seminar 18,125 85,049 25,670 85,198 (7,545) (149) (149) (158) (158) (157) (158) (158) (157) (158) (157) (158) (157) (158) (157) (158) (157) (158) (157) (158) (158) (157) (158	Expenses							
Marcaed Seminar 18,125 85,049 25,670 85,198 (7,545) (149) 11 Staley 22,245 25,171 28,825 25,227 (6,580) (57) (149) (147) (14			-		•		•	
Staley								, ,
SAR Press 5,760 23,932 - 12,442 5,760 11,490 IARC 28,250 371,277 27,950 361,582 300 9,695 Library 14,730 63,185 14,480 60,828 20 2,357 Administration 28,150 165,556 28,150 164,642 - 914 Business Administration 151,377 244,213 160,317 238,960 (8,940) 5,253 Development 117,469 392,885 99,812 387,649 17,585 5,236 IT 21,082 98,125 13,595 94,270 7,487 3,855 Guest Services 11,158 135,325 14,458 141,454 (3,300) (6,130) Physical Plant 88,799 161,937 - 1,608 Capital Proj 15,000 - - - - - 1,608 Restricted Projects 15,373 ,883,311 649,538 1,819,386 5,538 33,925 </td <td></td> <td></td> <td></td> <td></td> <td>•</td> <td>· ·</td> <td></td> <td></td>					•	· ·		
NARC 14,730 371,277 27,950 361,582 300 9,695 10	•	:			28,825			
Library	SAR Press					· ·	5,760	
Administration 28,150 165,556 28,150 164,642 - 914 Business Administration 151,377 244,213 160,317 238,960 (8,940) 5,253 Development 117,469 392,885 99,884 387,649 17,585 5,236 IT 21,082 38,125 13,595 94,270 7,487 3,855 Guest Services 11,158 135,325 14,458 141,454 (3,300) (6,130) Physical Plant 88,799 163,545 88,799 161,937 - 1,608 Capital Proj 15,000 15,000 - - - - Restricted Projects 88,799 1649,538 1,819,386 5,538 33,925 Restricted Projects 15,500 15,000 - - - ARCT IARC Conservation project directs 158,935 88,285 70,650 - ARCT Museum Professionalism project directs 127,434 115,694 11,740 - Mellon	IARC		28,250		27,950			9,695
Business Administration 151,377 244,213 160,317 238,960 (8,940) 5,253 Development 117,469 392,885 99,884 387,649 17,585 5,236 IT 21,082 98,125 13,595 94,270 7,487 3,855 Guest Services 11,158 135,325 14,458 141,454 (3,300) (6,100) Physical Plant 88,799 163,545 88,799 161,937 - 1,608 Capital Proj 15,000 15,000 - - - - Restricted Projects - <td>Library</td> <td></td> <td>14,730</td> <td>63,185</td> <td>14,480</td> <td>60,828</td> <td>250</td> <td>2,357</td>	Library		14,730	63,185	14,480	60,828	250	2,357
Development 117,469 392,885 99,884 387,649 17,585 5,236 IT	Administration	:	28,150	165,556	28,150	164,642	-	914
T	Business Administration	1.	51,377	244,213	160,317	238,960	(8,940)	5,253
Guest Services 11,158 135,325 14,458 141,454 (3,300) (6,130) Physical Plant 88,799 163,545 88,799 161,937 - 1,608 Capital Proj 15,000 15,000 - - - Restricted Projects - 655,076 1,853,311 649,538 1,819,386 5,538 33,925 ARCT IARC Conservation project directs 158,935 88,285 70,650 - </td <td>Development</td> <td>1:</td> <td>17,469</td> <td>392,885</td> <td>99,884</td> <td>387,649</td> <td>17,585</td> <td>5,236</td>	Development	1:	17,469	392,885	99,884	387,649	17,585	5,236
Physical Plant 88,799 163,545 88,799 161,937 - 1,608 Capital Proj 15,000 -	IT	:	21,082	98,125	13,595	94,270	7,487	3,855
Capital Proj 15,000 -	Guest Services		11,158	135,325	14,458	141,454	(3,300)	(6,130)
Restricted Projects 655,076 1,853,311 649,538 1,819,386 5,538 33,925 ARCT IARC Conservation project directs 158,935 88,285 70,650 ARCT Museum Professionalism project directs 127,434 115,694 11,740 Mellon fellow and seminar in FY18 (direct costs) 99,690 60,970 38,720 ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 (920) Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	Physical Plant	:	88,799	163,545	88,799	161,937	-	1,608
Restricted Projects ARCT IARC Conservation project directs 158,935 88,285 70,650 ARCT Museum Professionalism project directs 127,434 115,694 11,740 Mellon fellow and seminar in FY18 (direct costs) 99,690 60,970 38,720 ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 (920) Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	Capital Proj		15,000		15,000		-	-
ARCT IARC Conservation project directs 158,935 88,285 70,650 ARCT Museum Professionalism project directs 127,434 115,694 11,740 Mellon fellow and seminar in FY18 (direct costs) 99,690 60,970 38,720 ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 (920) Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 3,300 - Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)		6.	55,076	1,853,311	649,538	1,819,386	5,538	33,925
ARCT Museum Professionalism project directs 127,434 115,694 11,740 Mellon fellow and seminar in FY18 (direct costs) 99,690 60,970 38,720 ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	Restricted Projects							
Mellon fellow and seminar in FY18 (direct costs) 99,690 60,970 38,720 ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	ARCT IARC Conservation project directs	1.	58,935		88,285		70,650	
ARF CEO directed fund (direct costs) 74,144 74,144 NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 (920) Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 1,000 Campbell fellow (direct costs) 58,695 (58,695)	ARCT Museum Professionalism project directs	1:	27,434		115,694		11,740	
NSF Team Seminars 44,105 24,620 19,485 IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	Mellon fellow and seminar in FY18 (direct costs)	!	99,690		60,970		38,720	
IARC fellows (direct costs) 33,650 33,650 - ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	ARF CEO directed fund (direct costs)		74,144				74,144	
ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	NSF Team Seminars		44,105		24,620		19,485	
ARF for Campus Safety 17,500 17,500 Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 58,695 (58,695)	IARC fellows (direct costs)		33,650		33,650		-	
Howell property tax 15,729 15,729 - Presidential Lecture 15,000 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 1,000 Campbell fellow (direct costs) 58,695 (58,695)	·				•		17,500	
Presidential Lecture 15,000 15,000 Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 1,000 Campbell fellow (direct costs) 58,695 (58,695)					15.729		·	
Lannan Foundation program expenses 14,080 15,000 (920) Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 1,000 Campbell fellow (direct costs) 58,695 (58,695)	····				-, -		15.000	
Frost Fndt (direct costs) 10,390 10,390 Board budget 3,300 3,300 - Bunting Summer Salon series 1,000 1,000 Campbell fellow (direct costs) 58,695 (58,695)					15.000		· · · · · · · · · · · · · · · · · · ·	
Board budget3,3003,300-Bunting Summer Salon series1,0001,000Campbell fellow (direct costs)58,695(58,695)					,			
Bunting Summer Salon series 1,000 1,000 58,695 (58,695)					3,300		-	
Campbell fellow (direct costs) 58,695 (58,695)	_				-,-00		1.000	
			_,		58.695			
	ARCT Capacity directs				50,423		(50,423)	

FY	.8 PROPOSED bu	dget	FY17 budget		FY18-FY17	
Paloheimo web project			39,756		(39,756)	
Cordell Prize Summer fellows			13,815 5,040		(13,815) (5,040)	
	614,957		524,977		89,980	
Special Unfunded Projects Director of Scholar Programs relocation Severance estimate			7,500		(7,500)	-
Unemployment estimate				5,314		(5,314)
Total	1,270,033	1,853,311	1,182,015	1,824,700	88,018	28,611
Grand Total Expenses		3,123,344	=	3,006,715	=	116,629
Surplus/(Deficit)		(0)		-		(0)

page 14 of 35 Page 4 of 4



INTEGRITY COUNTS.

Portfolio Review

School for Advanced Research PO Box 2188 Santa Fe, NM 87504

Prepared By: REDW Stanley Financial Advisors

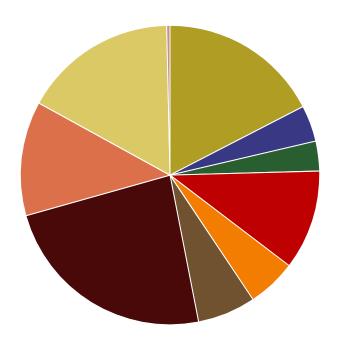
June 30, 2017



Allocation by Category

School for Advanced Research Aggregate

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016



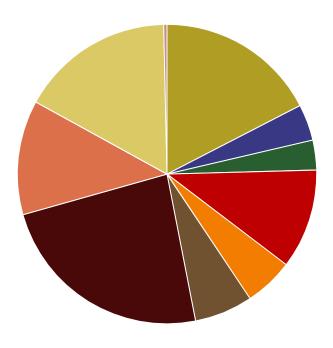
Weight	Description	Current Value
100.0%	Portfolio Total	\$25,645,311.64
17.4%	US Equities	\$4,469,522.12
3.9%	Large Cap	\$1,006,984.05
3.2%	Mid/Small Cap	\$824,791.11
10.8%	International Equities	\$2,761,365.23
5.3%	Emerging Markets	\$1,360,067.76
6.3%	Real Estate Investment Trust	\$1,612,664.48
23.7%	Alternative Investments	\$6,074,780.83
12.4%	Intermediate Term Bonds	\$3,173,983.72
16.7%	Short Term Bonds	\$4,270,058.60
	Continued on Next Page	



Allocation by Category

School for Advanced Research Aggregate

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016



Weight Description Current Value

0.4% Cash Equivalents \$91,093.74



Portfolio Holdings

School for Advanced Research Aggregate

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

Weight	Symbol	Description	Quantity	Price	Current Value		
100.0%	Portfolio To	tal			\$25,645,311.64		
17.4%	US Equities				\$4,469,522.12		
17.4%	DFEOX	DFA U.S. Core Equity 1	216,651.581	\$20.63	\$4,469,522.12		
3.9%	Large Cap				\$1,006,984.05		
3.9%	DFLVX	DFA U.S. Large Cap Value	27,363.697	\$36.80	\$1,006,984.05		
3.2%	Mid/Small C	ap			\$824,791.11		
3.2%	DFSVX	DFA US Small Cap Value	22,541.435	\$36.59	\$824,791.11		
10.8%	Internationa	al Equities			\$2,761,365.23		
7.6%	DFIEX	DFA Intl Core Equity	148,308.963	\$13.16	\$1,951,745.95		
1.6%	DFIVX	DFA Intl Value Portfolio	22,136.305	\$18.18	\$402,438.02		
1.6%	DISVX	DFA Intl Small Cap Value	18,738.208	\$21.73	\$407,181.26		
5.3%	Emerging N	larkets			\$1,360,067.76		
0.7%	DEMSX	DFA Emerging Mkts Small Cap	8,605.851	\$21.72	\$186,919.08		
3.5%	DFCEX	DFA Emerging Mkts Core Equity	43,631.000	\$20.54	\$896,180.74		
1.1%	DFEVX	DFA Emerging Mkts Value	9,870.561	\$28.06	\$276,967.94		
6.3%	Real Estate	Investment Trust			\$1,612,664.48		
6.3%	VNQ	Vanguard REIT ETF	19,376.000	\$83.23	\$1,612,664.48		
23.7%	Alternative	Investments			\$6,074,780.83		
6.2%	CNYNVR	Canyon Value Realization A	182.225	\$8,793.98	\$1,602,481.11		
2.5%	GOTOSF26	GoldenTree F Series 26	188.082	\$3,419.44	\$643,135.91		
3.9%	GOTOSF42	GoldenTree F Series 42	288.143	\$3,511.34	\$1,011,766.34		
5.6%	GOTOSF54	GoldenTree F Series 54	414.309	\$3,469.33	\$1,437,371.34		
	Continued on Next Page						



Portfolio Holdings

School for Advanced Research Aggregate

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

Weight	Symbol	Description	Quantity	Price	Current Value
0.5%	GTSP1F26	GoldenTree SP1-1F Series 26	113.645	\$1,095.28	\$124,472.80
0.1%	GTSP1F42	GoldenTree SP1-1F Series 42	15.567	\$1,095.28	\$17,050.50
0.1%	GTSP1F54	GoldenTree SP1-1F Series 54	22.359	\$1,095.28	\$24,489.87
0.1%	GTSP5F26	GoldenTree SP1-5F Series 26	15.362	\$1,089.16	\$16,731.46
0.0%	GTSP5F42	GoldenTree SP1-5F Series 42	2.104	\$1,089.15	\$2,291.90
0.0%	GTSP5F54	GoldenTree SP1-5F Series 54	3.022	\$1,089.16	\$3,291.89
0.1%	GTSP6F26	GoldenTree SP6-1F Series 26	56.920	\$294.96	\$16,788.84
0.0%	GTSP6F42	GoldenTree SP6-1F Series 42	15.773	\$294.96	\$4,652.29
0.0%	GTSP6F54	GoldenTree SP6-1F Series 54	22.394	\$294.96	\$6,605.39
2.2%	GTSP8F26	GoldenTree SP8-1F Series 26	154.358	\$3,660.68	\$565,057.22
1.0%	GTSP8F42	GoldenTree SP8-1F Series 42	67.570	\$3,660.68	\$247,352.29
1.4%	GTSP8F54	GoldenTree SP8-1F Series 54	95.950	\$3,660.68	\$351,241.68
12.4%	Intermediate	e Term Bonds			\$3,173,983.72
12.4%	DFAPX	DFA Investment Grade	292,533.062	\$10.85	\$3,173,983.72
16.7%	Short Term	Bonds			\$4,270,058.60
16.7%	BSV	Vanguard Short Term Bond Index ETF	53,476.000	\$79.85	\$4,270,058.60
0.4%	Cash Equiv	alents			\$91,093.74
0.3%	CASH	CASH			\$64,767.95
0.1%	SNOXX	Schwab Treasury Money Market			\$26,325.79

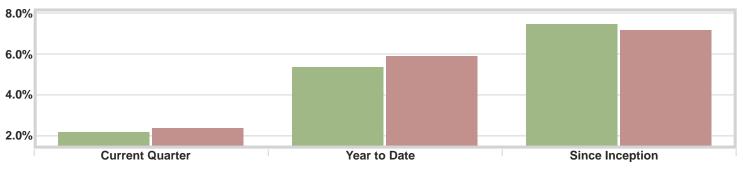


Performance Summary TWR

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

School for Advanced Research Aggregate

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	2.2%	5.4%	7.5%
SAR Combined Portfolios	2.4%	5.9%	7.2%

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	25,397,779.17	25,072,271.85	0.00
Net Contributions	(300,000.00)	(762,728.81)	23,828,814.37
Capital Appreciation	449,456.94	1,188,326.56	1,501,136.57
Income	109,774.45	170,674.07	343,117.65
Management Fees	(11,698.92)	(23,207.03)	(25,480.48)
Other Expenses	0.00	(25.00)	(2,276.47)
ENDING VALUE	25,645,311.64	25,645,311.64	25,645,311.64
INVESTMENT GAIN	547,532.47	1,335,768.60	1,816,497.27

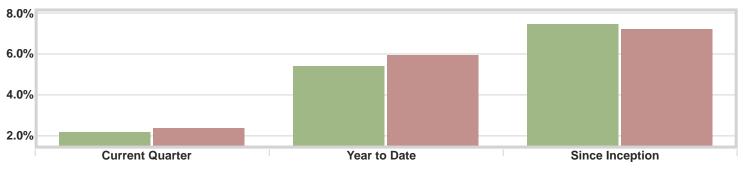


Performance Summary IRR

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

School for Advanced Research Aggregate

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	2.2%	5.4%	7.4%
SAR Combined Portfolios	2.4%	5.9%	7.2%

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	25,397,779.17	25,072,271.85	0.00
Net Contributions	(300,000.00)	(762,728.81)	23,828,814.37
Capital Appreciation	449,456.94	1,188,326.56	1,501,136.57
Income	109,774.45	170,674.07	343,117.65
Management Fees	(11,698.92)	(23,207.03)	(25,480.48)
Other Expenses	0.00	(25.00)	(2,276.47)
ENDING VALUE	25,645,311.64	25,645,311.64	25,645,311.64
INVESTMENT GAIN	547,532.47	1,335,768.60	1,816,497.27



FTSE NAREIT Equity REITs TR

BBgBarc US Agg Interm TR USD

IA SBBI US 30 Day TBill TR USD

BarCap US Corporate High Yield TR USD

BarCap US Govt/Credit A+ 1-5 Yr TR USD

Asset Class Performance Summary

School for Advanced Research Aggregate

2.70%

4.93%

1.61%

0.98%

0.29%

(1.38%)

7.22%

(0.36%)

0.02%

0.36%

1.52%

2.17%

0.92%

0.49%

0.18%

Period Ending: 6/30/2017 Portfolio Inception Date: 9/11/2016

Asset Class Description	Inception Date	Current Value	Current Quarter	Year to Date	Since Inception
Total Portfolio (Net of Fees)	9/11/2016	25,645,312	2.16%	5.40%	7.45%
SAR Combined Portfolios Benchmark			2.39%	5.93%	7.20%
Russell 3000 TR USD			3.02%	8.93%	13.63%
Russell 1000 Value TR USD			1.34%	4.66%	11.50%
Russell 2000 TR USD			2.46%	4.99%	15.07%
MSCI EAFE USD			6.12%	13.81%	13.87%
S&P/IFCI Composite TR USD			5.85%	18.74%	14.52%



The second secon

INTEGRITY COUNTS.

Portfolio Review

School for Advanced Research PO Box 2188 Santa Fe, NM 87504

Prepared By: REDW Stanley Financial Advisors

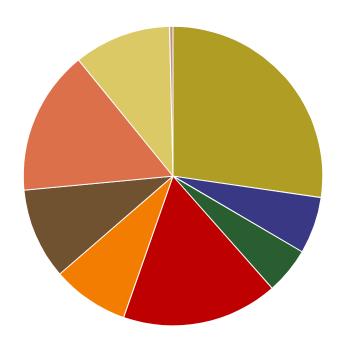
June 30, 2017



Allocation by Category

School for Advanced Research Corp Acct - Market Assets

Period Ending: 6/30/2017 Portfolio Inception Date: 9/11/2016



Weight	Description	Current Value
100.0%	Portfolio Total	\$16,373,589.50
27.3%	US Equities	\$4,469,522.12
6.2%	Large Cap	\$1,006,984.05
5.0%	Mid/Small Cap	\$824,791.11
16.9%	International Equities	\$2,761,365.23
8.3%	Emerging Markets	\$1,360,067.76
9.8%	Real Estate Investment Trust	\$1,612,664.48
15.6%	Intermediate Term Bonds	\$2,558,943.68
10.5%	Short Term Bonds	\$1,719,170.50
0.4%	Cash Equivalents	\$60,080.57



Portfolio Holdings

School for Advanced Research Corp Acct - Market Assets

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

Weight	Symbol	Description	Quantity	Price	Current Value
100.0%	Portfolio To	tal			\$16,373,589.50
27.3%	US Equities				\$4,469,522.12
27.3%	DFEOX	DFA U.S. Core Equity 1	216,651.581	\$20.63	\$4,469,522.12
6.2%	Large Cap				\$1,006,984.05
6.2%	DFLVX	DFA U.S. Large Cap Value	27,363.697	\$36.80	\$1,006,984.05
5.0%	Mid/Small C	Зар			\$824,791.11
5.0%	DFSVX	DFA US Small Cap Value	22,541.435	\$36.59	\$824,791.11
16.9%	Internationa	al Equities			\$2,761,365.23
11.9%	DFIEX	DFA Intl Core Equity	148,308.963	\$13.16	\$1,951,745.95
2.5%	DFIVX	DFA Intl Value Portfolio	22,136.305	\$18.18	\$402,438.02
2.5%	DISVX	DFA Intl Small Cap Value	18,738.208	\$21.73	\$407,181.26
8.3%	Emerging N	larkets			\$1,360,067.76
1.1%	DEMSX	DFA Emerging Mkts Small Cap	8,605.851	\$21.72	\$186,919.08
5.5%	DFCEX	DFA Emerging Mkts Core Equity	43,631.000	\$20.54	\$896,180.74
1.7%	DFEVX	DFA Emerging Mkts Value	9,870.561	\$28.06	\$276,967.94
9.8%	Real Estate	Investment Trust			\$1,612,664.48
9.8%	VNQ	Vanguard REIT ETF	19,376.000	\$83.23	\$1,612,664.48
15.6%	Intermediate	e Term Bonds			\$2,558,943.68
15.6%	DFAPX	DFA Investment Grade	235,847.344	\$10.85	\$2,558,943.68
10.5%	Short Term	Bonds			\$1,719,170.50
10.5%	BSV	Vanguard Short Term Bond Index ETF	21,530.000	\$79.85	\$1,719,170.50



Portfolio Holdings

School for Advanced Research Corp Acct - Market Assets

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

Weight Symbol Description Quantity Price Current Value

 0.4% Cash Equivalents
 \$60,080.57

 0.4% CASH CASH
 \$60,080.57

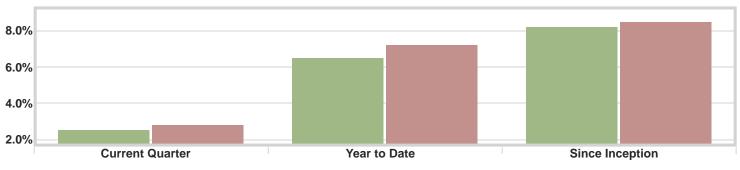


Performance Summary TWR

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

School for Advanced Research Corp Acct - Market Assets

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	2.5%	6.5%	8.2%
SAR Market Assets Benchmark	2.8%	7.2%	8.4%

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	15,970,402.72	14,938,992.32	0.00
Net Contributions	0.00	442,538.99	15,146,445.16
Capital Appreciation	317,752.23	864,992.95	943,730.29
Income	97,133.47	150,272.27	311,121.00
Management Fees	(11,698.92)	(23,207.03)	(25,480.48)
Other Expenses	0.00	0.00	(2,226.47)
ENDING VALUE	16,373,589.50	16,373,589.50	16,373,589.50
INVESTMENT GAIN	403,186.78	992,058.19	1,227,144.34

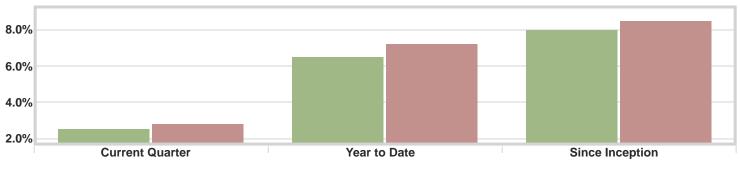


Performance Summary IRR

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

School for Advanced Research Corp Acct - Market Assets

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	2.5%	6.5%	8.0%
SAR Market Assets Benchmark	2.8%	7.2%	8.4%

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	15,970,402.72	14,938,992.32	0.00
Net Contributions	0.00	442,538.99	15,146,445.16
Capital Appreciation	317,752.23	864,992.95	943,730.29
Income	97,133.47	150,272.27	311,121.00
Management Fees	(11,698.92)	(23,207.03)	(25,480.48)
Other Expenses	0.00	0.00	(2,226.47)
ENDING VALUE	16,373,589.50	16,373,589.50	16,373,589.50
INVESTMENT GAIN	403,186.78	992,058.19	1,227,144.34



Asset Class Performance Summary

Period Ending: 6/30/2017
Portfolio Inception Date: 9/11/2016

School for Advanced Research Corp Acct - Market Assets

Asset Class Description	Inception Date	Current Value	Current Quarter	Year to Date	Since Inception
Total Daysfalia (Not of Econ)	9/11/2016	46 272 500	2.539/	£ 499/	7.99%
Total Portfolio (Net of Fees)	3/11/2010	16,373,590	2.52%	6.48%	7.99%
SAR Market Assets Benchmark			2.79%	7.19%	8.45%
Russell 3000 TR USD			3.02%	8.93%	13.63%
Russell 1000 Value TR USD			1.34%	4.66%	11.50%
Russell 2000 TR USD			2.46%	4.99%	15.07%
MSCI EAFE USD			6.12%	13.81%	13.87%
S&P/IFCI Composite TR USD			5.85%	18.74%	14.52%
FTSE NAREIT Equity REITs TR			1.52%	2.70%	(1.38%)
BarCap US Corporate High Yield TR USD			2.17%	4.93%	7.22%
BBgBarc US Agg Interm TR USD			0.92%	1.61%	(0.36%)
BarCap US Govt/Credit A+ 1-5 Yr TR USD			0.49%	0.98%	0.02%
IA SBBI US 30 Day TBill TR USD			0.18%	0.29%	0.36%



An SEC Registered Subsidiary of REDW The Rogoff Firm

INTEGRITY COUNTS.

Portfolio Review

School for Advanced Research PO Box 2188 Santa Fe, NM 87504

Prepared By: REDW Stanley Financial Advisors

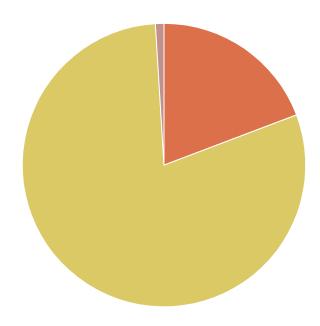
June 30, 2017



Allocation by Category

School for Advanced Research Corp Acct - Protective Assets

Period Ending: 6/30/2017
Portfolio Inception Date: 10/6/2016



Weight Description Current Value

100.0%	Portfolio Total	\$3,196,941.31
19.2%	Intermediate Term Bonds	\$615,040.04
79.8%	Short Term Bonds	\$2,550,888.10
1.0%	Cash Equivalents	\$31,013.17



Portfolio Holdings

School for Advanced Research Corp Acct - Protective Assets

Period Ending: 6/30/2017
Portfolio Inception Date: 10/6/2016

Weight Description Quantity Price **Current Value** Symbol **Portfolio Total** 100.0% \$3,196,941.31 19.2% **Intermediate Term Bonds** \$615,040.04 19.2% DFAPX **DFA Investment Grade** 56,685.718 \$10.85 \$615,040.04 \$2,550,888.10 79.8% BSV Vanguard Short Term Bond Index ETF 31,946.000 79.8% \$79.85 \$2,550,888.10 **Cash Equivalents** \$31,013.17 1.0% \$4,687.38 0.1% CASH CASH 0.8% SNOXX Schwab Treasury Money Market \$26,325.79

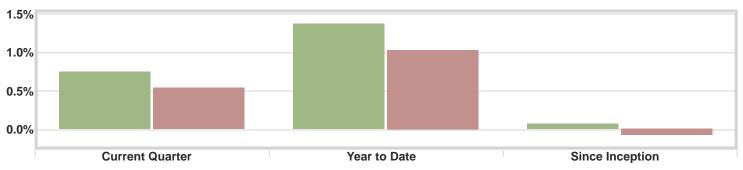


Performance Summary TWR

Period Ending: 6/30/2017
Portfolio Inception Date: 10/6/2016

School for Advanced Research Corp Acct - Protective Assets

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	0.7%	1.4%	0.1%
SAR Protective Assets	0.5%	1.0%	(0.1%)

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	2,691,289.43	2,823,786.63	0.00
Net Contributions	481,625.83	331,625.83	3,192,268.98
Capital Appreciation	11,385.07	21,152.05	(27,274.32)
Income	12,640.98	20,401.80	31,996.65
Management Fees	0.00	0.00	0.00
Other Expenses	0.00	(25.00)	(50.00)
ENDING VALUE	3,196,941.31	3,196,941.31	3,196,941.31
INVESTMENT GAIN	24,026.05	41,528.85	4,672.33



Performance Summary IRR

Period Ending: 6/30/2017
Portfolio Inception Date: 10/6/2016

School for Advanced Research Corp Acct - Protective Assets

Portfolio Returns



	Current Quarter	Year to Date	Since Inception
Your Portfolio	0.8%	1.4%	0.2%
SAR Protective Assets Benchmark	0.5%	1.0%	(0.1%)

Components Of Change

	Current Quarter	Year to Date	Since Inception
BEGINNING VALUE	2,691,289.43	2,823,786.63	0.00
Net Contributions	481,625.83	331,625.83	3,192,268.98
Capital Appreciation	11,385.07	21,152.05	(27,274.32)
Income	12,640.98	20,401.80	31,996.65
Management Fees	0.00	0.00	0.00
Other Expenses	0.00	(25.00)	(50.00)
ENDING VALUE	3,196,941.31	3,196,941.31	3,196,941.31
INVESTMENT GAIN	24,026.05	41,528.85	4,672.33



Asset Class Performance Summary

Period Ending: 6/30/2017
Portfolio Inception Date: 10/6/2016

School for Advanced Research Corp Acct - Protective Assets

Asset Class Description	Inception Date	Current Value	Current Quarter	Year to Date	Since Inception
Total Portfolio (Net of Fees)	10/6/2016	3,196,941	0.77%	1.41%	0.17%
SAR Protective Assets Benchmark			0.54%	1.03%	(0.07%)
BBgBarc US Agg Interm TR USD			0.92%	1.61%	(0.40%)
BarCap US Govt/Credit A+ 1-5 Yr TR USD			0.49%	0.98%	(0.05%)
IA SBBI US 30 Day TBill TR USD			0.18%	0.29%	0.34%